



ASX: GAP

Results for the year to 30 June 2017

Nick Pritchard Group Managing Director, **Matt Parker** Chief Financial Officer

25 August 2017

Operational highlights of the year



- Transformation into focused technical textiles business largely completed.
- Americas earnings up 39% with further strong growth expected.
- \$8 million investment approved for additional coating line to increase Melbourne production of commercial fabrics.
- Non-core glass business exited.
- China manufacturing facility and plant upgrades progressing well.
- Continuing investment in research, product development and technical partnerships.



Financial highlights of the year



Revenue
\$175.3m

up 1% despite
market challenges
& category exits

Underlying
NPAT steady at
\$10.1m

Final dividend steady at 1c unfranked
bringing dividends for the year to
2 cents unfranked, up 14%

Record operating
cash flow of
\$19.7m
up 10%

Net cash of
\$1.3m
at 30 June, up 116%



Results summary



	FY2017 A\$ million	FY2016 A\$ million	Change %
Revenue	175.3	173.2	1%
Underlying EBITDA	21.4	22.3	(4)%
Underlying EBIT	15.1	15.1	-
Underlying profit before tax	13.5	13.5	-
Underlying profit after tax	10.1	10.2	(1)%
Statutory profit before tax	(4.9)	13.5	(136)%
Statutory profit after tax	(8.0)	10.2	(178)%
Underlying basic earnings per share	3.39	3.44	(1)%
Final dividend per share (cents)	1.00	1.00	-
Full year dividends per share (cents)	2.00 ⁺	1.75	14%

Reconciliation of underlying results to statutory results

A\$ million	EBITDA	EBIT	Profit before tax	Profit after tax	Basic earnings per share
Statutory	3.0	(3.3)	(4.9)	(8.0)	(2.71)
Goodwill write-off and associated costs*	18.4	18.4	18.4	18.1	6.1
Underlying	21.4	15.1	13.5	10.1	3.39

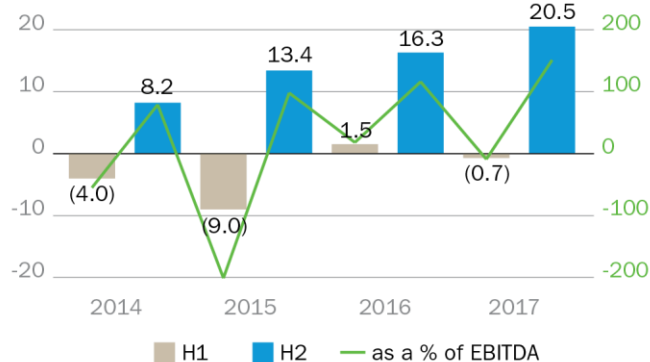
⁺58% of underlying earnings per share; payable on 2 October with record date of 25 September

*Results from the sale of non-core glass business in June 2017 and a review of the carrying value of goodwill.

Strong cash flow; net debt eliminated

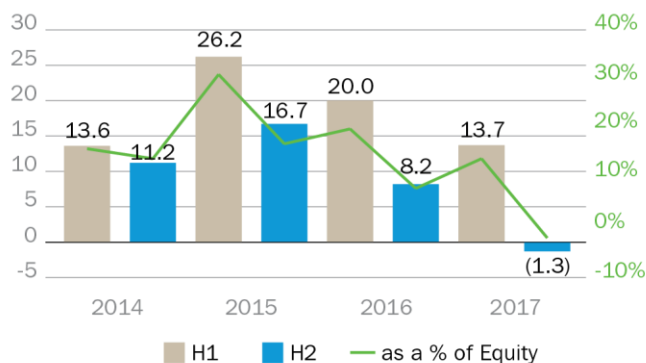


Operating Cash Flow \$A million



- Operating cash flow a new record; up 10% from FY2016.
- Inventory down 15%, despite unfavourable exchange rate movements.
- Cash conversion up 17%.

Net Debt \$A million

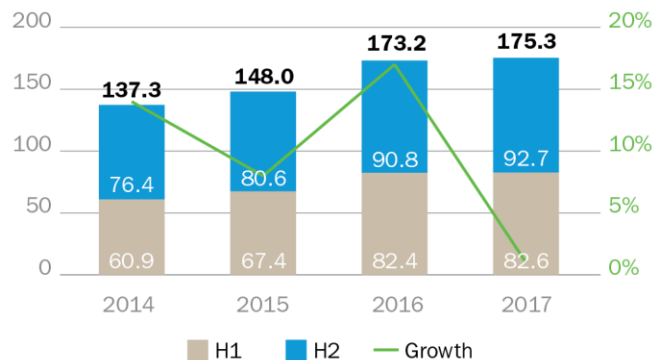


Performance comparison as operations restructured

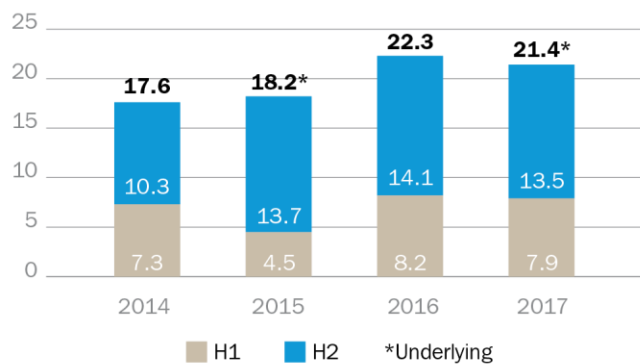


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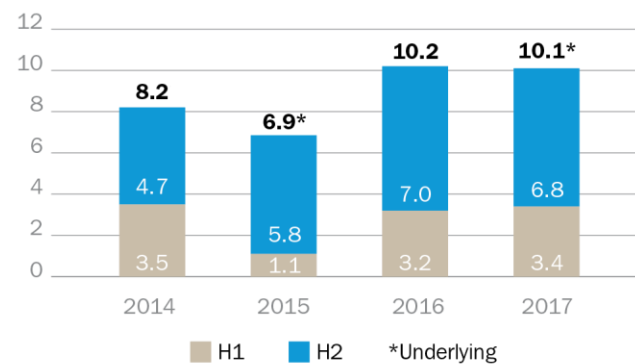
Revenue \$A million



EBITDA \$A million



NPAT \$A million



Building a platform for growth



In the past three years we have:

- Exited most non-core products so we can focus on technical textiles where we have globally competitive technology.
- Rationalised our brand portfolio so we can concentrate our investment on a smaller number of brands.
- Rationalised our Australian distribution footprint, closing four facilities and upgrading the others.
- Upgraded our China manufacturing facility.
- Improved customer service across our operations.
- Strengthened our team's capability and built a values-based culture.
- Improved our safety performance.
- Reduced inventory and working capital, resulting in a strong balance sheet to fund growth.

And at the same time we have achieved:

- Compound annual revenue growth of 8.5%.
- Compound underlying earnings growth of 10%.

Australia & New Zealand



	FY2017 A\$ million	FY 2016 A\$ million	Change %
Revenue	92.4	97.5	(5)%
Underlying EBITDA	2.9	3.6	(18)%
Underlying PBT	1.9	2.6	(25)%

- Commercial sales strong, although constrained by manufacturing capacity.
- Retail sales lower due to exit of non-core products, competition from Masters' stock liquidation and a particularly strong performance in FY2016.
- Supply chain improved; inventory reduced; service enhanced; operational costs reduced.

The next year

- Exit from non-core products will reduce revenue, but profit will not be affected.
- Core product categories expected to grow, underpinned by solid customer ranging in retail shade category.
- Preparations to commence for new extrusion coating line.
- Further innovation in technical fabrics and exit from remaining non-core products.

Americas



	FY2017 A\$ million	FY2016 A\$ million	Change %
Revenue	62.0	53.6	16%
EBITDA	6.5	4.9	33%
PBT	4.4	3.2	39%

- Strong retail and online sales.
- Major retailers extended trials of window shades and shade sails.
- Considerable potential for shade products and technical fabrics in both retail and commercial sectors.
- Sales and marketing team strengthened and new leadership appointed to expand commercial business.

The next year

- Growth trajectory expected to accelerate, underpinned by seasonal commitments by retailers for retail shade sails and window shades.
- Additional retail trials and new product ranging agreed with major customers.
- New, larger warehouse in California from December 2017 to generate service and cost improvements.

Americas



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Fontana Warehouse, California USA

Middle East/North Africa



	FY2017 A\$ million	FY2016 A\$ million	Change %
Revenue	12.8	15.4	(17)%
EBITDA	2.5	3.2	(22)%
PBT	2.3	3.1	(24)%

- Market subdued, with projects postponed.
- Sales constrained by slow customer payment.
- Additional sales resources appointed.

The year ahead

- Market conditions expected to improve, despite continuing uncertainty.
- Further investment in sales resources.
- Region expected to return to growth.

China Manufacturing & Eurasia



	FY2017 A\$ million	FY2016 A\$ million	Change %
Revenue	8.2	6.8	21%
Inter-segment sales (eliminated when consolidating group results)	49.8	58.4	(15)%
EBITDA	11.5	12.6	(9)%
PBT	8.0	7.0	13%

- Increased demand for commercial fabrics.
- New distributors appointed in focus markets.
- Low volume, low margin products exited.
- Manufacturing facility and plant upgrades continued.
- Service and delivery performance improved.

The year ahead

- Further investment in plant and equipment.
- Closure of weaving facility with weaving outsourced to focus on core manufacturing processes.
- China operations to transition to global IT system.

Our growth strategy



- Accelerate development of Americas business, focusing on shading and screening, while entering the market for commercial coated fabrics.
- Extend our market-leading shading, screening and technical fabrics businesses in Australia and New Zealand.
- Accelerate growth in Middle East and North Africa markets, focusing on commercial shading.
- Invest in differentiated technologies and technical partnerships that support development of innovative products driven by consumer need.



Outlook for FY2018



- Market conditions expected to be similar to FY2017.
- Subject to economic conditions, NPAT expected to be above FY2017 underlying NPAT of \$10.1 million.
- As in previous years, second half earnings expected to be considerably greater than those of the first half.





GALE Pacific Limited
ABN 80 082 263 778
145 Woodlands Drive
Braeside Victoria 3195
Australia

Telephone: +61 3 9518 3312
Website: www.galepacific.com

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