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## Gale Pacific(GAP): Subdued domestic retail; backable medium term growth strategy

Recommendation: BUY, target price \$0.50 (no change)

Share price: \$0.38 Market cap: \$113m

| Year end June  | 2016A | 2017E | 2018E | 2019E | \$0.55                         |
|----------------|-------|-------|-------|-------|--------------------------------|
| Sales (\$m)    | 173.3 | 177.4 | 189.5 | 199.7 | 40.45                          |
| EBITDA (\$m)   | 22.2  | 22.3  | 24.8  | 26.6  | \$0.45                         |
| Adj NPAT (\$m) | 10.2  | 10.2  | 12.3  | 13.8  | \$0.35                         |
| Adj EPS (cps)  | 3.4   | 3.4   | 4.1   | 4.7   | man and a second               |
| EPS growth     | 51%   | (0%)  | 20%   | 12%   | \$0.25                         |
| PER (x)        | 11.0  | 11.1  | 9.2   | 8.2   |                                |
| DPS (cps)      | 1.8   | 1.8   | 2.1   | 2.4   | \$0.15                         |
| EV/EBITDA      | 5.5x  | 5.1x  | 4.3x  | 3.7x  |                                |
| P/Cash Flow    | 6.4x  | 5.9x  | 5.9x  | 5.4x  | the the the to the the the the |

**Subdued domestic retail market:** We have marginally revised the Australian revenue and earnings contribution as a result of a managed exit of ~5% non-core SKU's and extended impact of the exit of Masters in late 2016 and associated inventory discounting. Australia/NZ revenue forecast falls to \$100m (from \$103m) in FY17. The exit of lower margin SKU's is a positive outcome and consistent with management strategy, albeit we expect a minor short term impact to production and handling costs until resources can be fully deployed elsewhere. FY17 tax rate likely to rise to ~29% (from 24%) due to a higher mix of revenue generated from the Americas (higher tax jurisdiction) and less within MENA. Of the A\$11m forecast MENA sales we estimate < \$1m revenue is generated in Qatar. Reduce FY17 EPS by 9%.

Entrance of Amazon into Australia, tangibly from FY19, creates an opportunity for the retail brands to extend the distribution model online. Amazon revenues represent an estimated A\$8m to Gale Pacific in the Americas, equivalent to 15% of Americas revenues. Apportioning a similar penetration in Australia, would sustainably add \$10m to the domestic retail channel and up to \$1m-\$2m to group EBITDA. Our base view is that Amazon revenues would be margin neutral, due to lower inventory holdings costs.

Local Commercial business accounts for roughly \$30m of group revenues and is likely to be experiencing a full order book, driven by buoyant market for grain covers and other horticultural linked products, such as refrigerated produce boxes for domestic transport and export. We estimate that GAP generates ~12-15% EBITDA margins for domestic commercial versus ~7-10% in domestic retail. Extending the commercial business to \$50m revenues within 2-3 years is one of our core reasons for owning GAP. There is potential to extend production in Braeside/Beilun with new coating capacity, which could allow the company to better service latent demand from existing direct and wholesale channel customers in Australia and offshore. We estimate spend of up to \$8m for new capacity. Capex for forecasting purposes is spread over FY18-FY19.

Based on EBITDA expectations and improving cash conversion, operating cash flow is likely to be ~\$19m in FY17, equivalent to ~\$12m in free cash flow terms. Sub 9x free cash flow multiple is attractive in our view. Maintain BUY and \$0.50 price target. Upside catalysts come from an Amazon inspired rebound in



GAP domestic retail brands, on-going market share gains in the America's, upside from commercial margins and group wide EBITDA margin benefits from a leaner Chinese manufacturing operation.

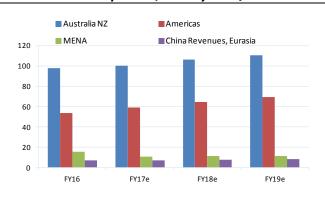
Category leadership in the Coolaroo brand, combined with alignment to the Bunning's growth engine should underpin positive comparable sales growth in FY18. 3%-5% sales growth is a maintainable target range (GDP+2-3%) within the domestic retail market. We have not written off GAP disposing one of the non-core brands in a trade sale. The most likely candidate in our view is still the glass manufacturer Everton. Everton was purchased for \$4m in 2013 with a goodwill carrying value of \$3m.

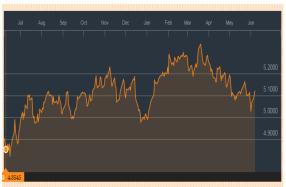
Manufacturing fine tuning an on-going process; operational efficiency improvements to reduce waste, duplication and improve productivity within the Chinese manufacturing facility continue. We see this as a 2 year strategy extending into FY18 and FY19. There is potential to increase group EBITDA margins by 2% (assuming a static currency). Chinese currency movement is marginally helping the manufacturing cost out strategy. Chinese currency has depreciated by 2%-3% versus the AUD and USD during FY17 to date. 70% of the group's manufacturing cost base and PPE is located in China.

Improvement to resin buying terms, currently sourced from Asia, is also likely to assist group margins as the revenue base expands. We have increased FY18 and FY19 capex by \$1m in each year. Combined capex over the 2 years is \$11m of which ~\$5m is maintenance capex and a further \$6m assumes investment in new coating capacity to service commercial markets in Australia and offshore.

## Limited MENA exposure, mostly UAE/Saudi

## 3% CNY depreciation v AUD since June '16





Source: CCZ Equities, Bloomberg

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Higher tax rate means a revision to FY17 EPS; dividend assumes 50% payout ratio

| Gale Pacific (GA | P): Forecas                             | t changes | 2016A | 2017E  | 2018E  | 2019E  |
|------------------|---|-----------|-------|--------|--------|--------|
|                  | -                                       |           |       |        |        |        |
| Revenue          | (AUD'm)                                 | New       | 178.5 | 181.4  | 193.5  | 203.7  |
|                  |   | Old       | 178.5 | 182.4  | 194.5  | 204.8  |
|                  |   | Change    | 0%    | -1%    | -1%    | -1%    |
|                  |   | Growth    | 19%   | 2%     | 7%     | 5%     |
| adj EBITDA       | (AUD'm)                                 | New       | 22.2  | 22.3   | 24.8   | 26.6   |
|                  | (                                       | Old       | 22.2  | 23.2   | 25.6   | 27.0   |
|                  |   | Change    | 0%    | -3%    | -3%    | -2%    |
| EBITDA Margin    | (%)                                     | New       | 12.5% | 12.3%  | 12.8%  | 13.1%  |
|                  | . ,                                     | Old       | 12.5% | 12.7%  | 13.2%  | 13.2%  |
|                  |   | Change    | 0.00% | -0.38% | -0.34% | -0.15% |
| adj NPAT         | (AUD'm)                                 | New       | 10.2  | 10.2   | 12.3   | 13.8   |
| ,                | (,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | Old       | 10.2  | 11.2   | 12.7   | 14.0   |
|                  |   | Change    | 0%    | -9%    | -3%    | -1%    |
| Adj EPS          | (AUD cps)                               | New       | 3.4   | 3.4    | 4.1    | 4.7    |
| / L. C           | (,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | Old       | 3.4   | 3.8    | 4.3    | 4.7    |
|                  |   | Change    | 0%    | -9%    | -3%    | -1%    |
|                  |   | Growth    | 51%   | 0%     | 20%    | 12%    |
| Dividend         | (AUD cps)                               | New       | 1.75  | 1.75   | 2.10   | 2.40   |
|                  |   | Old       | 1.75  | 2.00   | 2.25   | 2.50   |
|                  |   | Change    | 0.0%  | 0.0%   | 0.0%   | 0.0%   |

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| Gale Pacific Limited (GAP.AX)   | Analyst: Ian Munro  | -                       | om.au p: + 61 3 8605 7902<br>ublication Date: 9 Jun 2017 |                          |
|---|---|-------------------------|--|--------------------------|
| STOCK INFORMATION   | Share Price (AUD)   | \$ 0.380                | Market Cap (AUD)   | 113.0m                   |
| Gale Pacific manufacturers and distributes a range of shade cloth, industrial lining, glass and related products to the retail, construction, hotel and agricultural markets. The four brands are Coolaroo (Shade cloth & sails), Everton (Pool fencing), Zone Interiors (window furnishings, home wares) and Gale Pacific (Commercial grain covers, waterproof liners, shade cloths, vehicle protection etc). The Coolaroo brand accounts for ~55% of revenue, Gale Pacific is 29%, Zone is ~7% each and Everton is ~9% of the total. Australasia is the core geographical segment accounting for 56% of FY16 revenues, followed by the Americas at 31%. | Target Price (AUD)<br>Recommendation<br>1yr TSR Potential | \$ 0.50<br>BUY<br>36.2% | Shares (listed)  Year End  Market Cap (\$m)              | 297.2<br>30-Jun<br>113.0 |

| RETURN ANALYSIS                | 2015A | 2016A | 2017E  | 2018E | 2019E |
|--------------------------------|-------|-------|--------|-------|-------|
| Adj EPS (cps): weighted shares | 2.3   | 3.4   | 3.4    | 4.1   | 4.7   |
| adj EPS %                      | (93%) | 51%   | (0%)   | 20%   | 12%   |
| Weighted ordinary Shares (m)   | 297.5 | 297.5 | 297.2  | 297.2 | 297.2 |
| Diluted shares at year end (m) | 299.8 | 301.2 | 301.0  | 301.0 | 301.0 |
| reported EPS (cps):            | 1.7   | 3.4   | 3.4    | 4.1   | 4.7   |
| PE on adj EPS                  | 16.7x | 11.0x | 11.1x  | 9.2x  | 8.2x  |
| PE - Emerging Co. Ex 100       | 19.0x | 18.2x | 16.9x  | 15.7x | 14.6x |
| PE Relative                    | (12%) | (39%) | (35%)  | (42%) | (44%) |
| PEG ratio x                    | -0.18 | 0.22  | -63.77 | 0.45  | 0.65  |
| Dividend (AUD cps)             | 1.00  | 1.75  | 1.75   | 2.10  | 2.40  |
| Franking                       | 0%    | 0%    | 0%     | 0%    | 0%    |
| Dividend Yield                 | 2.6%  | 4.6%  | 4.6%   | 5.5%  | 6.3%  |
| Payout Ratio                   | 44%   | 51%   | 51%    | 51%   | 52%   |
| EV/EBITDA                      | 7.3x  | 5.5x  | 5.1x   | 4.3x  | 3.7x  |
| EV/EBIT                        | 12.8x | 8.1x  | 7.3x   | 6.1x  | 5.1x  |
| adj EBITDA/Sales               | 11.9% | 12.5% | 12.3%  | 12.8% | 13.1% |
| adj EBIT/Sales                 | 6.9%  | 8.7%  | 8.8%   | 9.2%  | 9.7%  |
| ROE                            | 6.9%  | 10.3% | 9.7%   | 11.0% | 11.6% |
| ROIC (operating)               | 11.1% | 11.4% | 12.5%  | 14.9% | 16.2% |
| ROFE                           | 568%  | 14%   | 15%    | 17%   | 19%   |

| Models (AUD/share)  |        |                     | OCF - Key Inputs |       | DDM - Key Inputs FY15 | 5     |
|---------------------|--------|---------------------|------------------|-------|-----------------------|-------|
| DCF                 | 0.50   | V                   | WACC             | 11.5% | Retention Ratio       | 56%   |
| DDM                 | 0.23   |                     | Cost of Equity   | 11.5% | Expected Growth       | 5.2%  |
| PE                  | 0.54   |                     |                  |       |                       |       |
| Weighted Avg        | 0.50   | PE - Key Inputs     | 2016             | 2017E | 2018E                 | 2019E |
|                     |        | Target PER relative | 90%              | 90%   | 90%                   | 90%   |
| Valuation Weighting |        | Discount Rate       | 105%             | 100%  | 95%                   | 91%   |
| DCF                 | 100.0% | PV of EPS           | 0.56             | 0.52  | 0.59                  | 0.61  |
| DDM                 | 0.0%   | PV of Dividend      | 0.02             | 0.02  | 0.02                  | 0.02  |
| PE                  | 0.0%   | PE Valuation        | 0.58             | 0.54  | 0.61                  | 0.63  |

| PROFIT & LOSS (AUD'm)          | 2015A   | 2016A   | 2017E   | 2018E   | 2019E   |
|--------------------------------|---------|---------|---------|---------|---------|
| Revenue                        | 148.0   | 173.3   | 177.4   | 189.5   | 199.7   |
| Operating Cost                 | (132.7) | (156.3) | (159.1) | (168.7) | (177.1) |
| EBITDA (adj)                   | 17.9    | 22.2    | 22.3    | 24.8    | 26.6    |
| Depreciation                   | (6.9)   | (6.2)   | (5.8)   | (6.3)   | (6.3)   |
| Amortisation                   | (0.8)   | (1.0)   | (1.0)   | (1.0)   | (1.0)   |
| D&A (total)                    | (7.6)   | (7.2)   | (6.8)   | (7.3)   | (7.3)   |
| EBIT (adj)                     | 10.23   | 15.06   | 15.54   | 17.48   | 19.29   |
| Net Interest                   | (1.76)  | (1.54)  | (1.15)  | (0.64)  | (0.35)  |
| Pre-Tax Profit                 | 8.5     | 13.5    | 14.4    | 16.8    | 18.9    |
| Other Significants (after tax) | (1.6)   | 0.0     | 0.0     | 0.0     | 0.0     |
| Tax                            | (1.7)   | (3.3)   | (4.2)   | (4.5)   | (5.1)   |
| effective tax rate             | 20%     | 24%     | 29%     | 27%     | 27%     |
| Reported NPAT                  | 5.2     | 10.2    | 10.2    | 12.3    | 13.8    |
| Underlying NPAT                | 6.8     | 10.2    | 10.2    | 12.3    | 13.8    |
| Income Growth                  | 10%     | 19%     | 2%      | 7%      | 5%      |
| EBITDA Growth                  | 2%      | 25%     | 0%      | 11%     | 7%      |
| EBIT Growth                    | (40%)   | 47%     | 3%      | 13%     | 10%     |
| Underlying PBT Growth          | (50%)   | 60%     | 6%      | 17%     | 12%     |
| Reported NPAT Growth           | 9,152%  | 98%     | (0%)    | 20%     | 12%     |

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| BALANCE SHEET (AUD'm)                        | 2015A         | 2016A         | 2017E              | 2018E         | 2019       |
|--|---------------|---------------|--------------------|---------------|------------|
| Cash   | 17.8          | 24.6          | 21.1               | 16.8          | 25.        |
| Receivables                                  | 27.1          | 30.2          | 30.1               | 31.7          | 32.        |
| Pre-payments                                 | 0.8           | 1.0           | 1.0                | 1.0           | 1.         |
| Inventories                                  | 39.2          | 44.6          | 42.7               | 42.7          | 42.        |
| Other  | 4.5           | 0.0           | 0.0                | 0.0           | 0.         |
| Current assets                               | 89.4          | 100.3         | 94.9               | 92.2          | 101.       |
| current assets                               | 03.4          | 100.3         | 34.3               | 32.2          | 101.       |
| Fixed Assets                                 | 34.9          | 30.4          | 31.1               | 30.0          | 33.        |
| Intangibles                                  | 25.3          | 25.2          | 24.2               | 23.9          | 20.        |
| Other  | 0.0           | 4.4           | 4.4                | 4.4           | 4.         |
| Non-Current Assets                           | 60.2          | 60.0          | 59.7               | 58.3          | 58.        |
| Total Assets                                 | 149.6         | 160.4         | 154.7              | 150.5         | 159.       |
| Creditors                                    | 12.9          | 19.6          | 19.9               | 21.3          | 22         |
|  |               |               |                    |               |            |
| Short term debt                              | 33.6          | 13.2          | 5.0                | 5.0           | 5          |
| Current tax liability                        | 2.2           | 2.8           | 2.8                | 2.8           | 2          |
| Employee Benefits                            | 1.8           | 3.6           | 3.6                | 3.6           | 3          |
| Current Liabilities                          | 50.5          | 39.1          | 31.3               | 32.6          | 33         |
| Debt LT                                      | 0.8           | 19.5          | 15.7               | 3.7           | 3          |
| Other & Employee benefits                    | 0.5           | 2.1           | 2.1                | 2.1           | 2          |
| Other & Employee benefits  Total Liabilities | 51.8          | 60.8          | 2.1<br><b>49.1</b> | 38.4          | 39         |
|  | 52.0          | 30.0          |                    | 30            | 33         |
| Total Shareholder Funds                      | 97.8          | 99.6          | 105.6              | 112.1         | 120        |
| Total Funds Employed                         | 114.4         | 107.8         | 105.2              | 104.0         | 103        |
| Liquidity and leverage ratios                |               |               |                    |               |            |
| NTA per Share \$                             | 0.24          | 0.25          | 0.27               | 0.30          | 0.3        |
| •  |               |               |                    |               |            |
| Net Debt (cash) \$m                          | 16.7          | 8.2           | (0.4)              | (8.1)         | (16.       |
| Enterprise Value \$m                         | 129.7         | 121.2         | 112.6              | 104.8         | 96         |
| Net Debt (cash) / (Net debt + Equity)        | 15%           | 8%            | (0%)               | (8%)          | (16        |
| Cash Balance \$ per share                    | 0.06          | 0.08          | 0.07               | 0.06          | 0.0        |
| Intangible / EBITDA                          | 1.42          | 1.13          | 1.08               | 0.96          | 0.7        |
| Net Debt (cash) / EBITDA                     | (1.0x)        | (0.2x)        | (0.2x)             | (0.5x)        | (0.8       |
|  |               |               |                    |               |            |
| CASHFLOW (AUD'm) Gross Cash Flow             | 2015A<br>15.5 | 2016A<br>19.6 | 2017E<br>17.0      | 2018E<br>19.6 | 2019       |
|  |               |               |                    |               |            |
| Change in Working Capital                    | (11.1)        | (1.8)         | 2.3                | (0.2)         | (0.        |
| Operating Cash Flow                          | 4.4           | 17.8          | 19.3               | 19.4          | 21         |
| Capex (PPE)                                  | (4.0)         | (3.8)         | (5.0)              | (5.5)         | (5.        |
| Capex (Intangible)                           | (2.6)         | (0.7)         | (0.7)              | (0.7)         | (0.        |
| Free Cash Flow                               | (2.2)         | 13.3          | 13.6               | 13.2          | 14         |
| Free CFPS (cents)                            | (0.7)         | 4.4           | 4.5                | 4.4           | 4          |
|  |               |               |                    |               |            |
| Price / Free CFPS                            | (52x)         | 8.6x          | 8.4x               | 8.7x          | 7.         |
| Operating cash / EBITDA                      | 24%           | 80%           | 86%                | 78%           | 79         |
| Operating CFPS (cents)                       | 1.5           | 5.9           | 6.4                | 6.5           | 7.         |
| Price / Operating CFPS                       | 26.0          | 6.4           | 5.9                | 5.9           | 5.         |
| Capex / Depreciation                         | 0.4x          | 0.1x          | 0.1x               | 0.1x          | 0.         |
| Operating Cash Yield %                       | 4%            | 16%           | 17%                | 17%           | 18         |
| Free Cash Yield %                            | -2%           | 12%           | 12%                | 12%           | 13         |
|  |               |               |                    |               |            |
| SEGMENT INFORMATION                          | 2015A         | 2016A         | 2017E              | 2018E         | 201        |
| Australia / New Zealand                      |               |               |                    |               |            |
| revenue \$m                                  | 82.7          | 97.5          | 100.4              | 106.5         | 110.       |
| % growth                                     | 0.9%          | 17.8%         | 3.0%               | 6.0%          | 4.0        |
| Americas                                     |               |               |                    |               |            |
| revenue \$m                                  | 43.4          | 53.6          | 59.0               | 64.3          | 69.        |
| % growth                                     | 20%           | 24%           | 10%                | 9%            | 8          |
| MENA   | 20,0          | /•            | /-                 |               | ,          |
| revenue \$m                                  | 14.4          | 15.4          | 10.8               | 11.1          | 11         |
| % growth                                     |               |               |                    |               |            |
| 3  | 11%           | 7%            | -30%               | 3%            | 3          |
| China Manufac / Eurasia                      |               |               |                    |               |            |
| revenue \$m                                  | 7.5           | 6.8           | 7.2                | 7.6           | 8.         |
| % growth                                     | -17%          | -9%           | 6%                 | 6%            | $\epsilon$ |
| Corporate Costs                              | -4.1          | -2.0          | -2.0               | -2.1          | -2         |
|  |               |               |                    |               |            |
| SUBSTANTIAL SHAREHOLDERS                     |               |               | nterim Results     | 1H17          | 2H1        |
| Shareholder                                  | Holding       |               | Revenue            | 82.6          | 94         |
| 1. Thorney Holdings Pty Ltd                  | 26.8%         |               | EBITDA adj         | 7.9           | 14         |
| 2. Windhager Holding AG                      | 14.1%         |               | NPAT adj           | 3.4           | 6          |
|  |               |               | •                  |               |            |
| 3. JP Morgan Nominees                        | 6.8%          |               | EPS (c) adj        | 1.1           | 2          |
|  |               |               | DPS (c) adj        | 1.0           | 0          |

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DPS (c) adj

EBITDA margin %

Operating Cash Flow \$m

1.0

9.5%

-0.72

15.3%

20.00



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